

November 11th, 2021



Global Blue



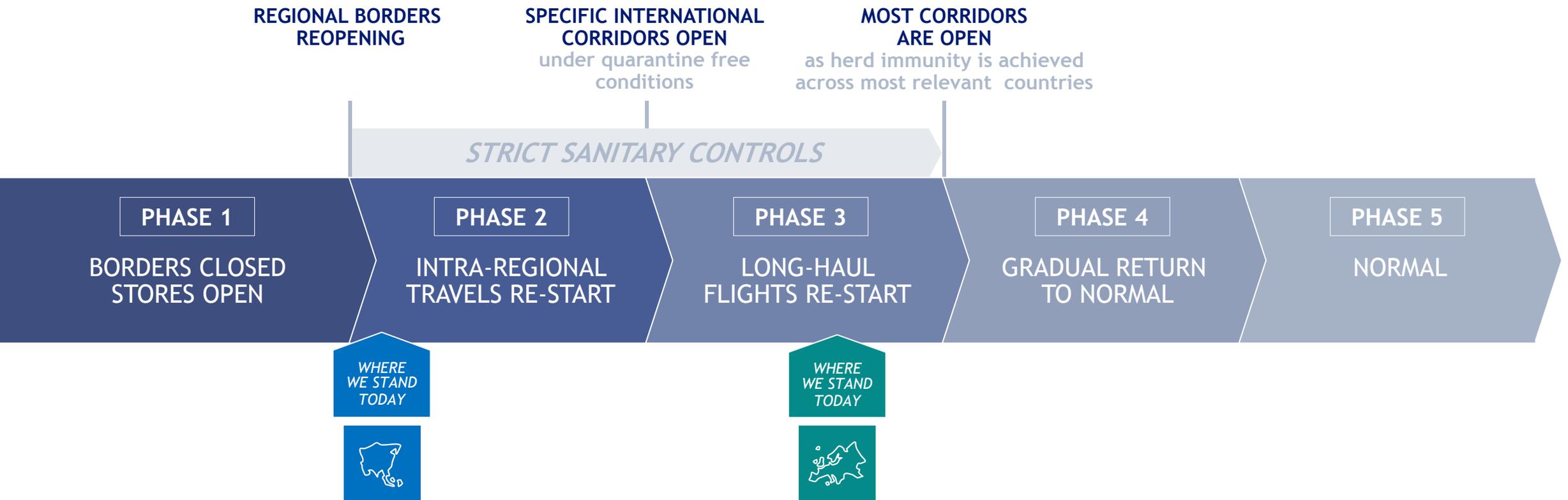
ALTAGAMMA
CREATIVITÀ E CULTURA ITALIANA

Tax Free Recovery Update

A photograph of a clothing store interior, overlaid with a dark blue semi-transparent filter. The store features several wooden racks filled with various clothing items, including t-shirts and blouses. In the center, a table holds several folded pieces of clothing. On the wall, there is a poster with the text '4M36' and an illustration of a woman. The overall atmosphere is clean and organized.

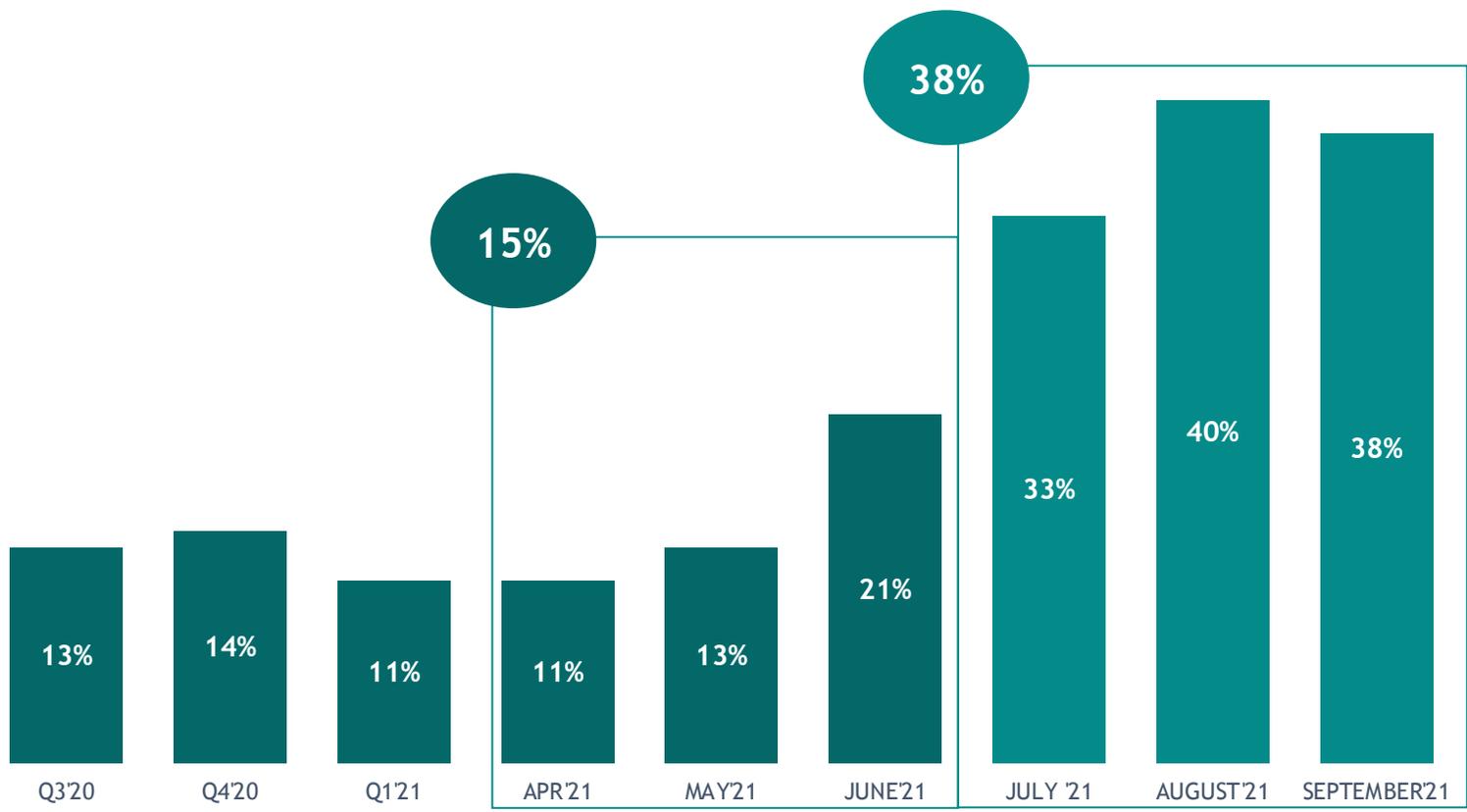
CURRENT SITUATION IN EUROPE

European countries are re-opening a large number of corridors for fully-vaccinated travellers stabilizing into phase 3

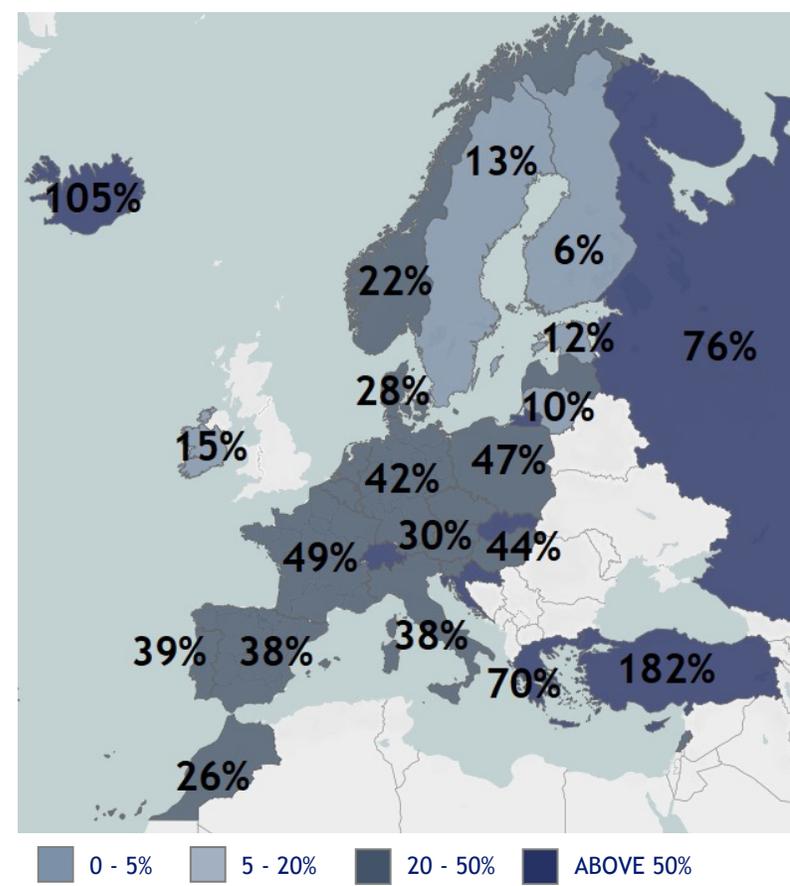


Tax Free recovery stabilizes around 40% in Europe over the holiday season

% ISSUED TAX FREE SPEND VS 2019



SEPTEMBER '21 ISSUED TAX FREE SPEND VS 2019



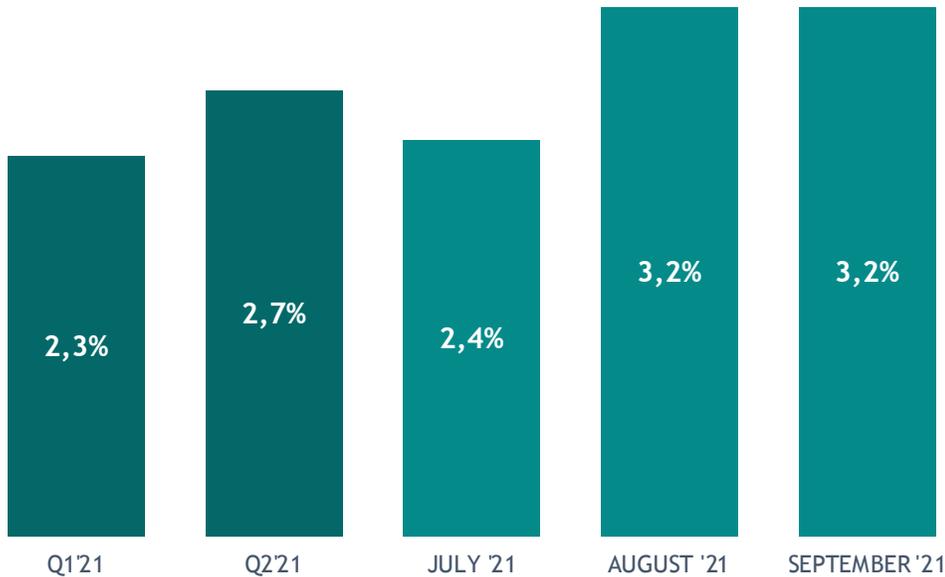
0 - 5% 5 - 20% 20 - 50% ABOVE 50%

Source: Global Blue transactional data
Data Reproductions Allowed as of Global Blue's 2020 historical data



Italy is attracting valuable UK shoppers and accordingly, capture 22% or their Tax Free Spend

% OF EUROPEAN ISSUED TAX FREE SPEND TO UK INTERNATIONAL SHOPPERS IN 2021



UK INTERNATIONAL SHOPPERS MAIN DESTINATIONS IN EUROPE (SEPTEMBER '21)

Destination	% TOTAL TAX FREE	AVERAGE SPEND PER TRANSACTION
France	33%	2,400€
Spain	23%	1,400€
Italy	22%	1,600€
Switzerland	4%	3,100€
OTHERS	18%	900€
EUROPE	100%	1,500€

x2.2
TIME LARGER THAN
EUROPEAN AVERAGE

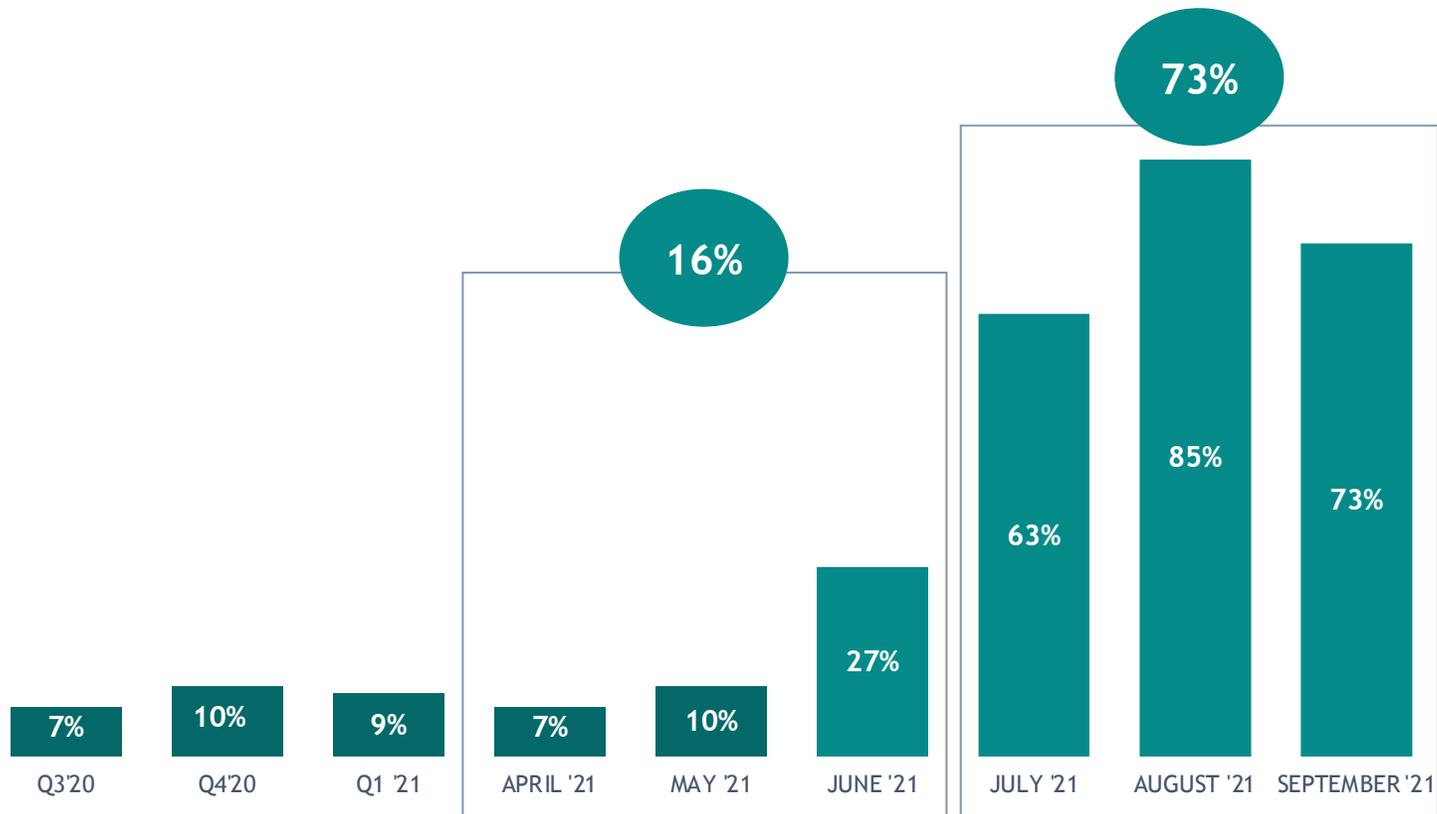
A photograph of a clothing store interior, overlaid with a dark blue semi-transparent filter. The scene shows several wooden racks filled with various clothing items, including t-shirts and blouses. In the center, a table holds stacks of folded clothes. On the wall, a poster features a woman and the text '4M36'. The overall atmosphere is clean and organized.

FOCUS ON 2 MAIN NATIONALITIES

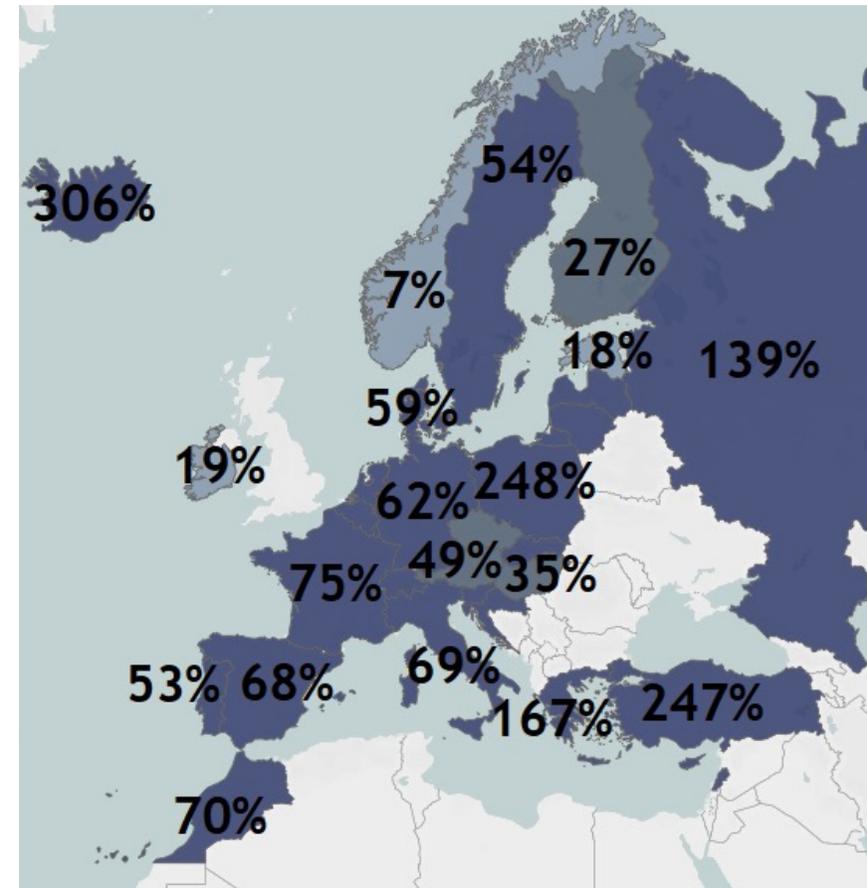


US recovery in Europe remains strong, with Italy aligned with the European average

% ISSUED TAX FREE SPEND VS 2019



JULY - SEPTEMBER '21 ISSUED TAX FREE SPEND VS 2019

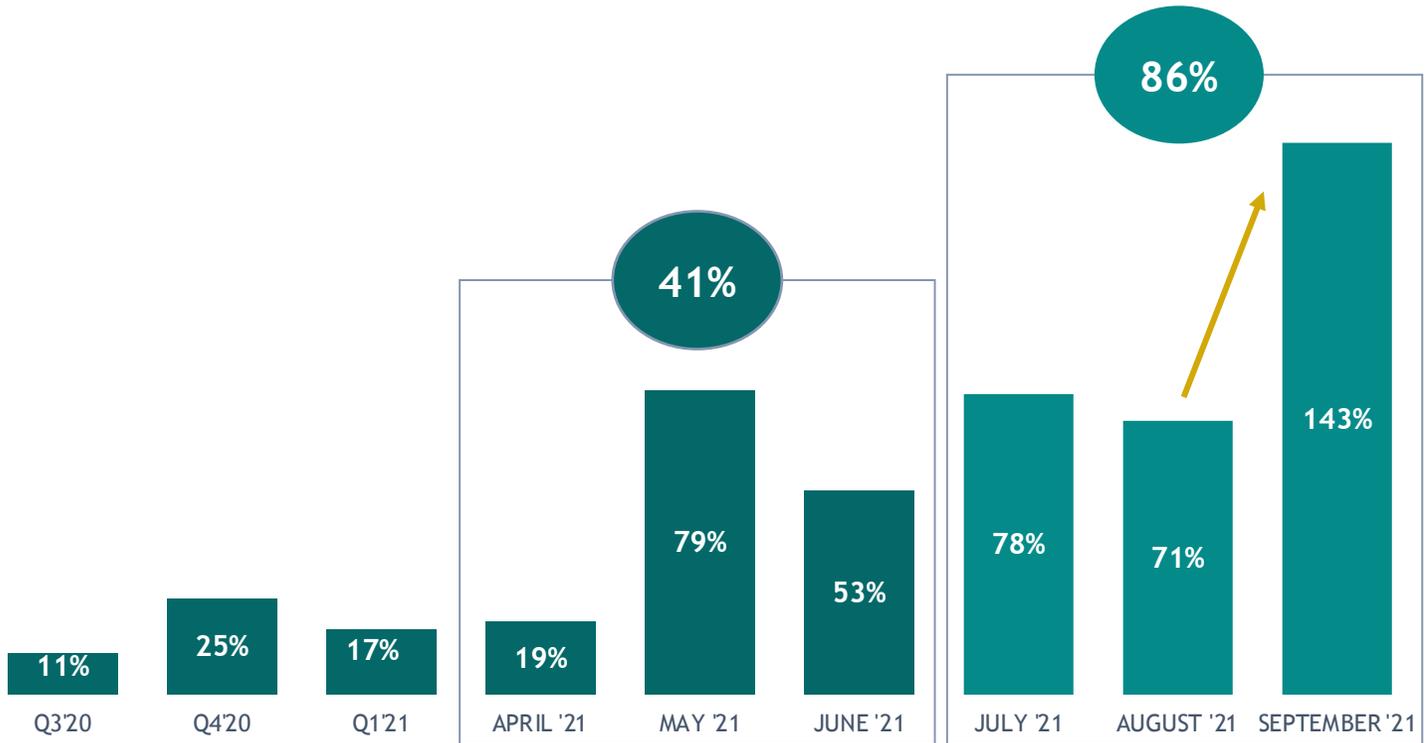


Source: Global Blue transactional data
 Data Reproductions Allowed as of Global Blue 5/1/2020 on historical data

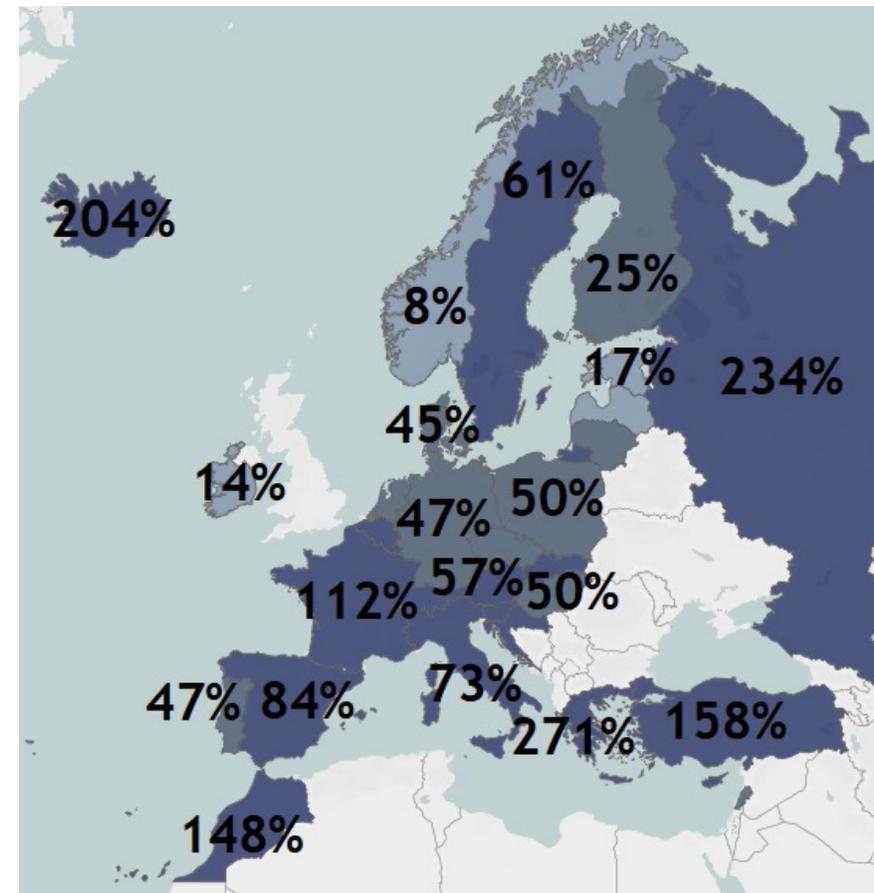


GCC recovery accelerated, due to pent up demand and repatriation of UK Tax Free

% ISSUED TAX FREE SPEND VS 2019



JUL - SEP '21 ISSUED TAX FREE SPEND VS 2019

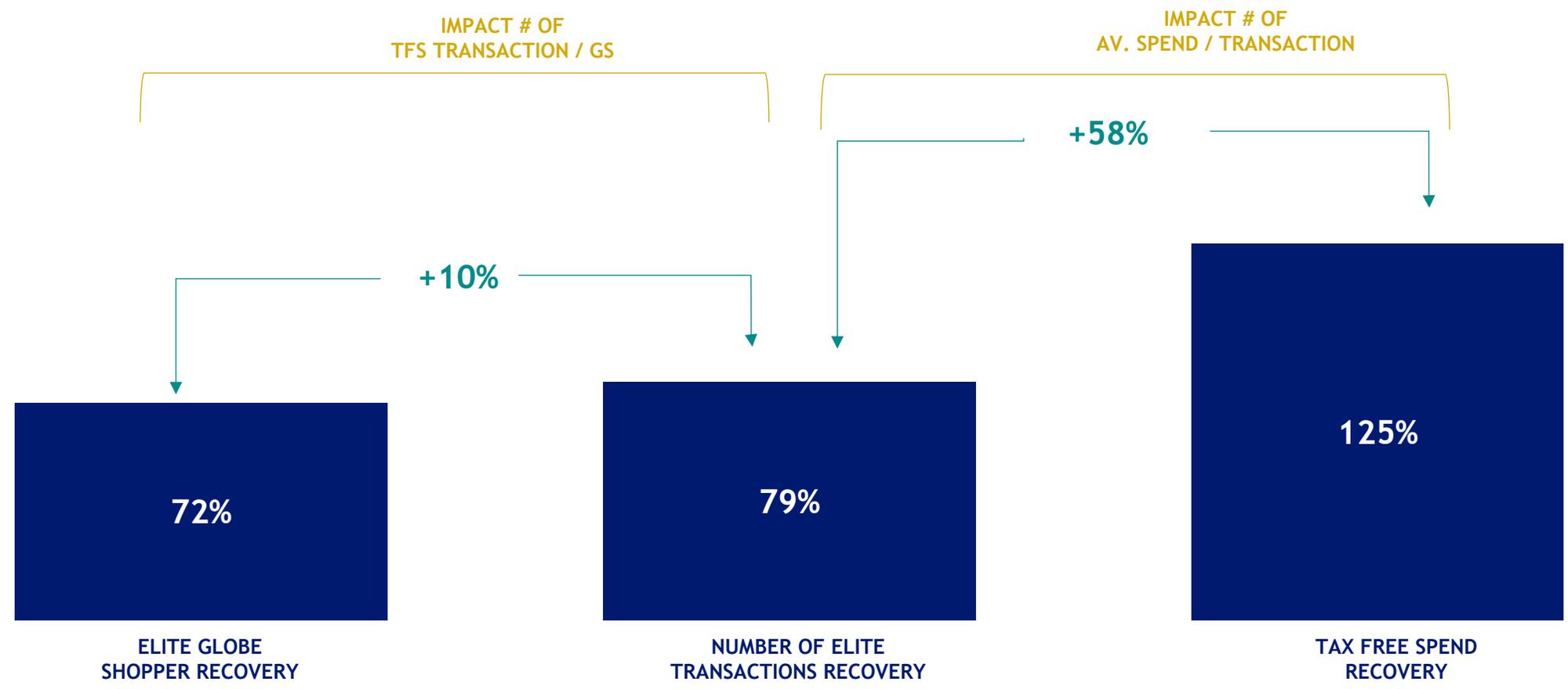


Source: Global Blue transactional data
 Data Reproductions Allowed as of Global Blue 5/11/2020 on historical data



Elite GCC shoppers Tax Free Spend recovery in Continental Europe is driven by a solid increase of the average spend per transaction

TAX FREE RECOVERY MAIN DRIVERS (AUG - OCT'21)





**DRIVERS TO CONSIDER
TO ASSESS THE RECOVERY**

How to assess the recovery profile for the coming months?

There are 3 main drivers to be considered

DRIVER #1

**PROJECTION
OF HERD IMMUNITY⁽¹⁾**

DRIVER #2

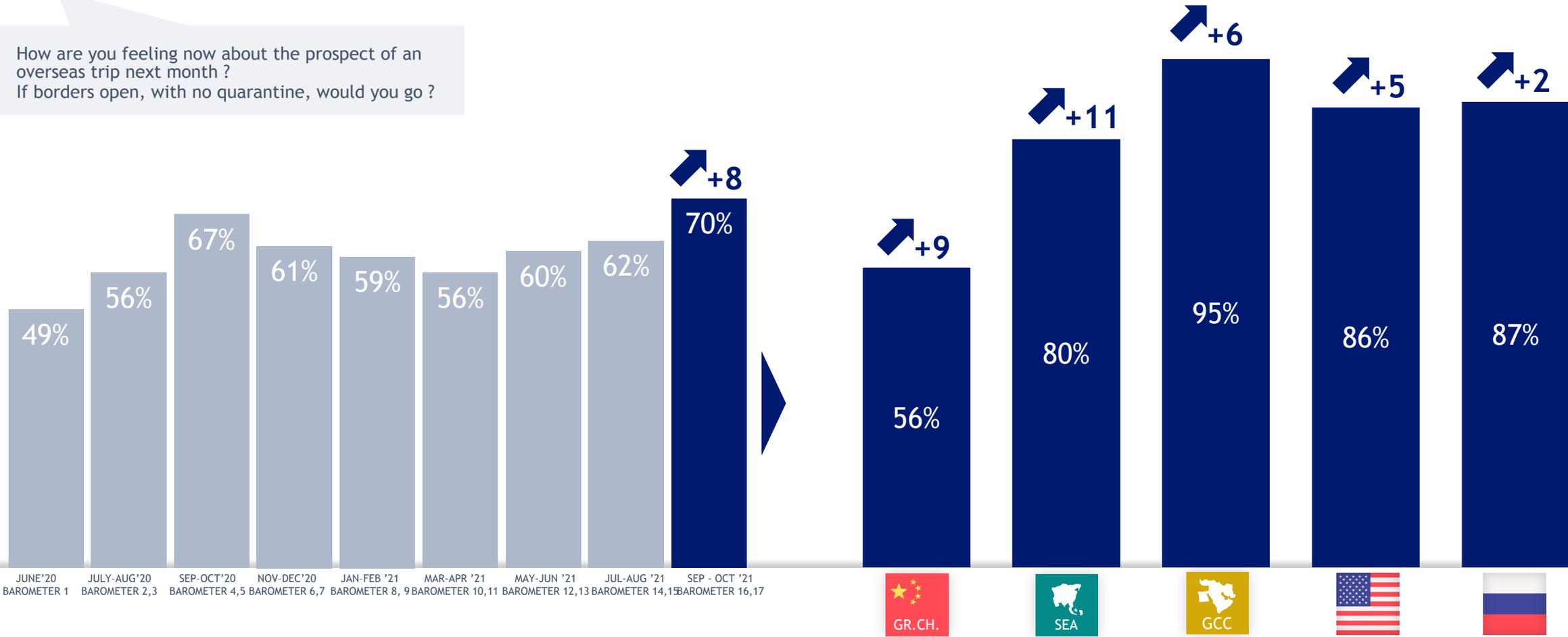
**PROJECTION
ON CORRIDORS
RE-OPENING**

DRIVER #3

**INTERNATIONAL
SHOPPERS' WILLINGNESS
TO TRAVEL
& DESTINATION SANITARY
ASSESSMENT**

70% of shoppers are willing to resume international travel in coming months

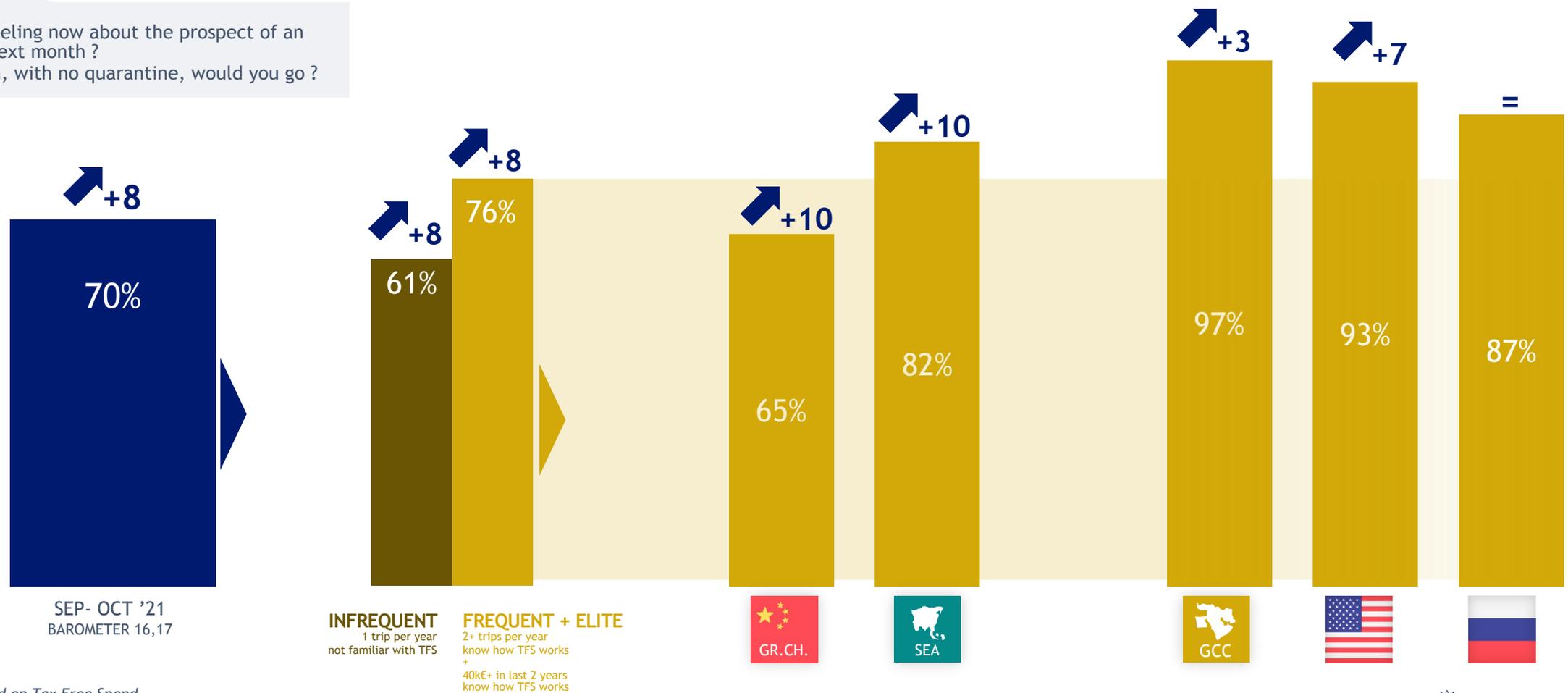
How are you feeling now about the prospect of an overseas trip next month?
If borders open, with no quarantine, would you go?



* Weighted average based on Tax Free spend distribution across traveler nationalities in 2019
Greater China = Mainland China, Hongkong, Macau, Taiwan.
SEA = Cambodia, Indonesia, Malaysia, Myanmar, Philippines, Singapore, Thailand, Vietnam.
Tax Free Shoppers that have spent at least 3K€ in the past 4 months

Elite & frequent shoppers will drive business recovery as they show greater willingness to travel than infrequent shoppers

How are you feeling now about the prospect of an overseas trip next month?
If borders open, with no quarantine, would you go?



* Weighted average based on Tax Free Spend distribution across traveller nationalities in 2019

A photograph of a clothing store interior, overlaid with a dark blue semi-transparent filter. The scene shows several wooden clothing racks filled with various garments. In the center, a white display table holds several stacks of folded clothes and a red bag. A poster on the wall features a woman and the text '4M36'. The word 'PERSPECTIVES' is written in large, white, bold, sans-serif capital letters across the middle of the image.

PERSPECTIVES



Global Blue

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