





## Fondazione Altagamma

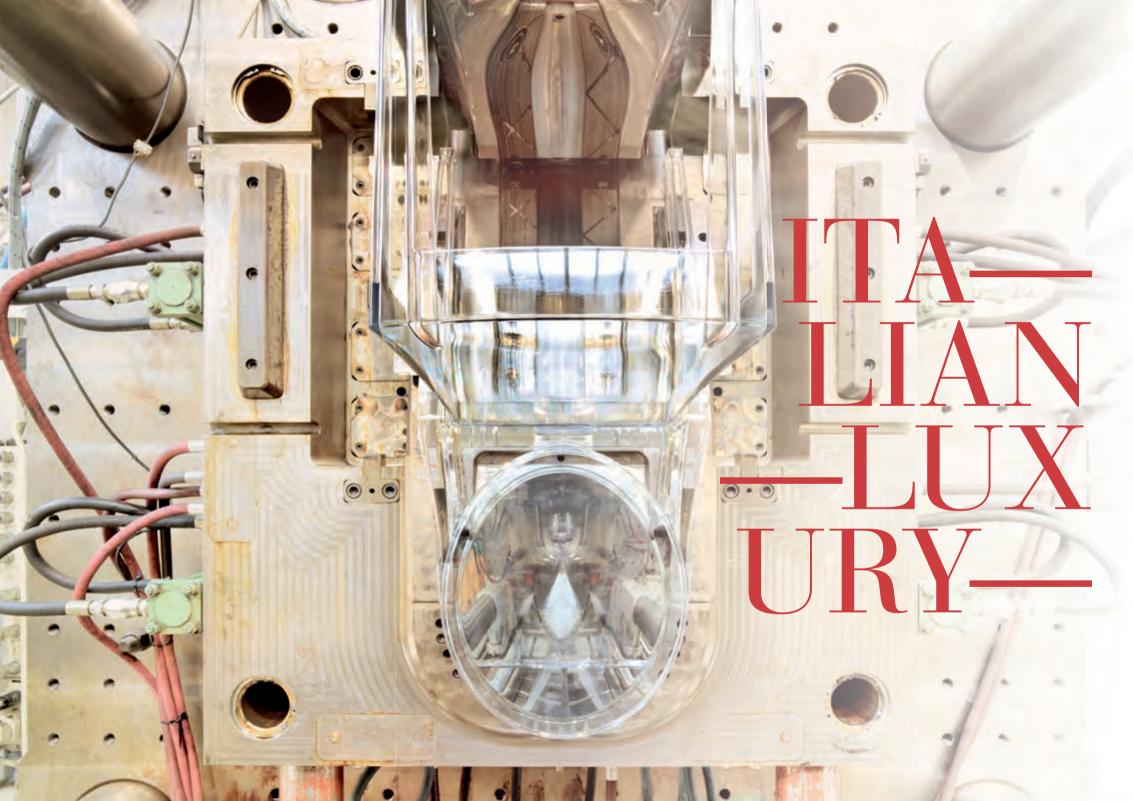
#### SINCE 1992, ALTAGAMMA GATHERS HIGH-END ITALIAN CULTURAL AND CREATIVE COMPANIES, RECOGNIZED GLOBALLY AS AUTHENTIC AMBASSADORS OF ITALIAN STYLE.

The Altagamma MEMBERS operate in multiple sectors among which fashion, design, jewellery, food, hospitality, automotive, yachts, and wellness.

The MISSION of Altagamma is to increase the competitiveness of the high-end industry, contributing to Italy's economic growth.

Its VISION, as an ambassador to the world of the Italian lifestyle, is to be a creative and cultural ecosystem that is the most important accelerator of Made in Italy products.

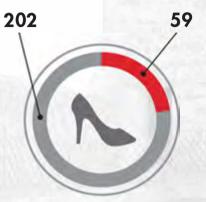
Since 2017 the HEADQUARTERS of Fondazione Altagamma are located in Via Montenapoleone 9, in Milan, a city that has been for decades a catalyst for the development of innovative enterprise throughout Italy.



## Italian Luxury

ALTAGAMMA BUSINESSES PLAY A LEADING ROLE IN A MARKET SEGMENT THAT CONTINUES TO GROW ALL OVER THE WORLD. Total worldwide consumption of luxury goods: 1.161 billion euro Market share of Italian brands: 9%

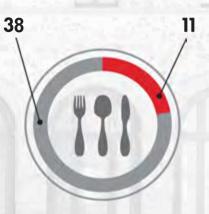
Source: Fondazione Altagamma / Bain&Company, 2017



PERSONAL LUXURY GOODS (Billion Euros) Share of Italian Brands: 23%



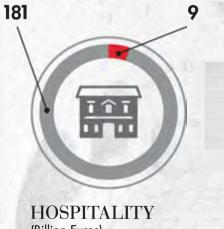
DESIGN FURNITURE (Billion Euros) Share of Italian Brands: 30%



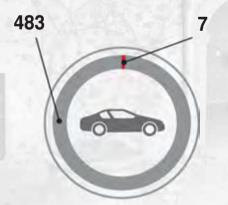
FOOD & BEVERAGE (Billion Euros) Share of Italian Brands: 22%



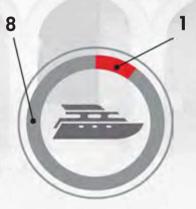
WINES & LIQUORS (Billion Euros) Share of Italian Brands: 9%



(Billion Euros) Share of Italian Brands: 5%



CARS (Billion Euros) Share of Italian Brands: 1%



YACHTS (Billion Euros) Share of Italian Brands: 9% Rest of the World Brands

Italian Brands

## 01/THE AESTHETIC VOCATION

Style, Design, An Appreciation for Beauty, Elegance.

### 04/SOCIAL QUALITIES

Sense of community spirit, Family businesses, Manufacturing districts

### 03/CULTURAL AND ARTISTIC HERITAGE

The Relationship with the past, The importance of roots, Identity, Sense of belonging to the community.

## 02/ARTISANAL QUALITY

Manual skill, an Eye for detail, the Passing on of manufacturing expertise, Creative craftsmanship that is never repetitive.

## 07/OVERALL QUALITY OF LIFE

Italians "know how to live", More relaxed rhythms, Simple everyday pleasures, Sense of lightness and authenticity.

## 06/ VARIETY MULTIPLICITY

The richness of nature, culture, production. Variety of cultures, styles, tastes.

## 05/RELATIONAL QUALITIES

Relational qualities. The ability to construct empathic relationships, Welcoming, Warmth, Hospitality, Conviviality.

## **08/CREATIVITY**

Flair, Talent, Passion, Curiosity, Flexibility, Ingenuity.

# The 8 Distinctive Features of Italian Quality

THE STYLISTIC AND CREATIVE EXCELLENCE OF ITALIAN LUXURY BRANDS, AND THEIR SUCCESS ACROSS THE WORLD, IS UNDERPINNED BY A SERIES OF QUALITIES THAT ARE TRADITIONALLY ASSOCIATED WITH THE COUNTRY AND THE ITALIAN PEOPLE, AND UNIVERSALLY RECOGNISED ALL OVER THE GLOBE. THIS MEANS THAT, IN ADDITION TO THE SPECIFIC CACHET OF EACH INDIVIDUAL BUSINESS AND BRAND, ITALIAN PRODUCTS ALWAYS POSSESS AN ADDED VALUE THAT DERIVES FROM THE VERY 'ITALIAN-NESS' OF THE BRAND. STR ARE AS

# **01/Business Development**

THE FOUNDATION CARRIES OUT A BROAD RANGE OF ACTIVITIES TO STRENGTHEN THE COMPETITIVENESS OF BUSINESSES: FROM KNOWLEDGE OF THE MARKETS TO RELATIONS WITH INSTITUTIONS, FROM NETWORKING ACTIVITIES TO THOSE DEDICATED TO SPECIFIC INDUSTRY ISSUES.

#### STUDIES AND RESEARCH

Altagamma is the global point of reference when it comes to understanding the luxury market. Every year the Foundation carries out 8 research projects together with the most authoritative international partners. Also including high-profile panel sessions, the study presentations have become highly-anticipated events among the media and the business community. The luxury markets are analysed in terms of both supply and demand.

- ALTAGAMMA WORLDWIDE MARKET MONITOR: Worldwide Luxury Consumption, with BAIN&CO.
- ALTAGAMMA HIGH END DESIGN MONITOR: Worldwide Consumption of High End design furniture, with BAIN&CO.
- TRUE GLOBAL LUXURY CONSUMER INSIGHT: the global luxury consumer, with BOSTON CONSULTING GROUP.

- DIGITAL LUXURY EXPERIENCE:
- the digital behaviour of consumers and online performances, with MCKINSEY & COMPANY.
- ALTAGAMMA RETAIL EVOLUTION: the evolution of luxury retail, with EXANE BNP
- PARIBAS.
- TAX FREE CONSUMPTION IN THE EUROPEAN UNION:

Tax Free consumption in the European Union, with **GLOBAL BLUE**.

ALTAGAMMA CONSENSUS:

forecasts on luxury market trends, carried out by the Altagamma Foundation.

- BOATING MARKET INSIGHT:
   global recreational boating market, with DELOITTE
- · ALTAGAMMA TOP WINES STUDY:

global consumption and growth dynamics for top wines producers



## INSTITUTIONAL RELATIONS

Altagamma represents, protects and promotes the interests of its member companies also through its interaction with both national and international Institutions.

More specifically, these relations focus on the issues of:

- INTELLECTUAL PROPERTY
- INDUSTRIAL POLICY
- COMMERCIAL POLICY AND SELECTIVE DISTRIBUTION
- INTERNATIONAL MARKETS ACCESS
- GOVERNANCE OF THE INTERNET
- · TAX REGULATION
- · EDUCATION

At a national level Altagamma conducts relations with government institutions and local authorities with regard to issues and legislation relating to the domestic and European market and to industry regulations and training. Outside Europe, Altagamma continues to work with institutions to reduce duties and non-tariff barriers and to combat parallel imports.

**ECCIA**: Altagamma is a promoter and founding member of the European Cultural and Creative Industries Alliance (ECCIA), the body that represents European luxury businesses which, in addition to Altagamma, is composed of Comité Colbért (France), Walpole (UK), Meisterkreis (Germany) and Circulo Fortuny (Spain).On 26 September 2012 the European Commission recognised the cultural and creative value of European luxury businesses as well the industry's original and far-reaching business model. Such businesses were acknowledged as key contributors to European competitiveness in the world and economic and social growth in Europe.

### NETWORKING

The Altagamma Foundation is also a meeting place and forum for its members, resulting in a network of contacts and relations that foster the development of concrete business opportunities. Another distinctive feature of the Foundation is its valuable network of international contacts: the **ALTAGAMMA HONORARY COUNCIL** gathers international partners of Altagamma Companies and other organizations contributing to promote Italian

lifestyle worldwide. Together with the Italian Companies they create a one-of-a-kind network of more than 200 key players of the luxury industry. The Altagamma Honorary Council also includes the Ambassadors of Italian Excellence, (world famous designers, artists, chefs), the Altagamma Territories, iconic touristic destinations and some of the most important Italian Cultural and Artistic Institutions.

# 02/Business Culture

THE GROWTH OF COMPETITIVENESS OF THE ITALIAN CULTURAL AND CREATIVE INDUSTRY REQUIRES CONTINUOUS INSIGHTS IN THE AREA OF THE BUSINESS CULTURE. ALTAGAMMA OFFERS ITS SUPPORT TO ENTREPRENEURS, MANAGERS AND WORKERS.

#### ENTREPRENEURS

Through various forms of counselling and think tanks, Altagamma provides support on these issues and helps business owners, both individually and collectively, to understand the social and economic dynamics of the luxury sector and to refine their business strategies.

#### MANAGERS

For over a decade Altagamma has worked very closely with SDA Bocconi University to train managers that are able to manage a world of intangible values in a symbolic economy, reconciling innovation with the need to preserve one's identity. The MASTER IN FASHION, EXPERIENCE & DESIGN MANAGEMENT (MAFED), the leading course of its type in the world, and the MASTER IN MANAGEMENT IN FOOD AND BEVERAGE shape professionals that are able to balance general management techniques and skills with the promotion of intangible elements. In September 2015 the MASTER IN ARTS MANAGEMENT AND ADMINISTRATION kick off, in collaboration with several artistic and cultural partners and institutions.

#### WORKERS

The legacy of artisanal expertise, passed down through the generations, is a gift that Italy has a duty to preserve and promote. Manual expertise is the lifeblood of the Italian luxury industry, a key component in its supply chain. As such, promoting manual labour is one of Altagamma's goals. Since 2016 Altagamma, cooperating with Altagamma Companies HR managers, is committed in a project focused on the Talent Education, including a mapping of both the skills required by Altagamma companies and the existing educational programs in schools and companies.

The goal is the creation of an Altagamma educational program, specifically focused on the soft skills shared by the different sectors of the High-End industry.

# 03/Promotion of the Altagamma System

LUXURY COMPANIES MAKE A SIGNIFICANT CONTRIBUTION TO THE POSITIVE IMAGE OF ITALY AS A COUNTRY THAT OFFERS BEAUTIFUL, HIGH QUALITY AND WELL-CRAFTED PRODUCTS, AND ARE FUNDAMENTAL FOR BOTH THE ITALIAN ECONOMY AND SOCIETY IN GENERAL.

	AND ALL AND ADDED	Luxury	Other segments		
xury contribution talian economy and society	Contribution to employment * (average number of employees per company)	234	15	Greater contribution to employment	
hiller i	Contribution to exports (percentage of turnover generated overseas)	49%	27%	Greater tendency to export	
	Investment (relationship between investments and turnover)	7.67%	4.45%	Greater inclination towards investment and growth	
	Tax contribution (average value of taxes paid)	1.8 milion euro	40,000 euro	Greater tax revenues	

Source: The Altagamma Foundation/ CRESV

\*The Italian luxury sector employs around 500.000 people, directly and indirectly

#### 25 YEARS OF ITALIAN EXCELLENCE

In 2017 Altagamma celebrated its 25° anniversary, moving its offices in the very centre of the city and renewing its image identity, with the new logo and the claim "Italian Creativity and Culture".

In September the "Culture and Creativity" photographic exhibition in Via Montenapoleone gave a glimpse into traditional craftsmanship, aesthetic and product innovation, the relationship with the terroir and Italian lifestyle. Twenty iconic images of the Altagamma Brands composed a multifaceted mosaic on the Italian Cultural and Creativity Industry and showed the different souls of Altagamma.

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In the same days, the video mapping project From the Workshop to the Showcase, the Cinema of Arts&Crafts took place: the buildings along Via Montenapoleone turned into giant projection walls on which each night the stories of the Arts and Crafts that have made, and still make, the history of Italy's world-class manufacturing came to life. The project was part of the MILANO XL program, promoted by the Ministry of Economic Development.

#### ALTAGAMMA. ITALIAN CREATIVITY AND CULTURE

Italy's high-end companies have a timehonoured elective affinity and a virtuous relationship with the country's artistic and cultural heritage: they are inspired by it, they perpetuate it with products that have high levels of cultural content and they support it with targeted initiatives. Celebrating its first 25 years, with this book the Altaganma Foundation is encapsulating the various projects with which its member companies continually reinforce their links with Italy's cultural and artistic patrimony. Art collections, patronage, sponsorships, corporate muse-ums and master craftsmanship: Italian Creativity and Culture offers a snapshot of the extraordinary collective contribution that the Altagamma members have made to the country's cultural richness.

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# Altagamma Italian Experiences

by IC Bellagio

ALLUM

## ALTAGAMMA ITALIAN EXPERIENCES

Tourism is a pivotal asset for Italy, both in economic and symbolic terms. In order to contribute to enhance high-end international tourism, in 2107 the Foundation launched the Altagamma Italian Experiences, offering exclusive behind-the-scenes access to major Italian brands. Created in collaboration with IC Bellagio, the Experiences aime to present the Italian brands as tourist destinations in their own right, being these brands recognized worldwide as icons of excellence, creativity, craftsmanship and customer service. The unique and extraordinary Italian itineraries offered by IC Bellagio are enriched with unique and exclusive experiences connected with the Altagamma companies. Examples include: visits to ateliers, design houses, workshops, company headquarters, wine-tasting at world-renowned canteens, meetings with entrepreneurs and owners.

www.altagammaitalianexperiences.com



## BELIEVING IN THE FUTURE

Consistently with the mission of increasing the competitiveness of the Italian Cultural and Creative Industry contributing to Italy's economic and social growth, Altagamma launched the Emerging Brands Award – Believing in the future in 2015, aimed to support emerging Italian companies in the fashion, jewellery, design, hotel, food&beverage and automotive sectors, as well as digital businesses that operate in these areas. The Award was organised in association with Borsa Italiana, Maserati and SDA Bocconi, and with the participation of L'Uomo Vogue. Altagamma offers the winners Free membership in the Honorary Members category and a tailor-made mentoring programme consisting of a series of meetings organised in member company sites. OSSERVATORIO ALTAGAMMA 2013

Milano e le eccellenze creative

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#### 2015 NAUTICA ITALIANA ASSOCIATION

The best of Italian Nautical sector was gathered in a new association, Nautica Italiana, affiliated with Altagamma and sharing the some positioning and the specific focus on the international markets. The association NAUTICA ITALIANA aims to bring together top firms from the entire sector to draw up a strategy for the development of the nautical industry. In May 2017 the first edition of the Versilia Yachting Rendez Vous took place in Viareggio. A new international event dedicated to the high end yachting and lilestyle industry.

#### 2015 PANORAMA: AN IMMERSION INTO THE ITALIAN BEAUTY

In occasion of EXPO2015, Altagamma gave birth to Panorama, a 360° video-installation, located in the innovative Piazza Gae Aulenti in Milan, that narrates Italian uniqueness in 15 minutes. Panorama is an extraordinary story of beauty and Italian excellence: highlighting the strong link between nature, culture and craftsmanship, it shows how Italian excellence is well established in the savoir-faire and cultural heritage that Italy has created over 3000 years of history. In 2016 Panorama moved to New York, in Grand Central Terminal, and then to Shanghai, during the local edition of Salone del Mobile.Milano.

#### 2013 LARTE

A perfect example of an inter-industry synergy and the fusion of the creative industry with the world of art and culture, LARTE is a concept restaurant developed at Altagamma and located in the centre of Milan where each detail is inspired by the crème de la crème of the Italian lifestyle.

Under the creative direction of Davide Rampello, Larte is, at the same time, a cafe, chocolate shop, a 'hosteria' – in the original sense of a place "that hosts people" - a restaurant and gallery.

#### 2012 MOSTRA ALTAGAMMA ITALIAN CONTEMPORARY EXCELLENCE

To mark its twenty-year anniversary, Altagamma developed a joint representation of the values and symbols that characterise Italian luxury using a high-impact format of great cultural value. Altagamma Italian Contemporary Excellence is a collection of snapshots taken by ten young Italian photo journalists, coordinated by the Contrasto agency, whose impartial and non-didactic perspectives were entrusted with the task of providing us with an original vision of Italian excellence. The photos create a unique mosaic that promotes the "beautiful, high quality and well-crafted" products of Italian luxury businesses. Coordinated by Cristina Morozzi, the project produced a photo book, published by Rizzoli and Rizzoli International, and also inspired a travelling exhibition, which opened at the Triennale di Milano in December 2012 and continued at the Shanghai Italian Center from 29 April 2013.

#### 2011 IL SUCCESSO NELLE MANI

The Altagamma Foundation is involved in a project to promote manual labour, "The Success in Your Hand". Aimed particularly at lower secondary school students and their parents, the project seeks to encourage them to consider pursuing a technical/professional career. In association with the Milan Centro Sperimentale di Cinematografia, a film was made to illustrate and promote manual work with the aim of encouraging children to pursue this path. The film includes appearances by a series of Altagamma entrepreneurs (Gianmaria Buccellati, Vittorio Moretti, Ottavio Missoni, Carlo Riva) and other talented professionals from other companies (Paolo Dazzara of illycaffe, Clemente Olivadoti of Bulgari, Federica Giorgi of Gucci, Francesco Rodriquez of Flos) whose success has been built on manual expertise.

#### 2009 "BELLA E POSSIBILE" (SKIRA)

In 2009 Altagamma embarked on a project to promote the image of Italy in the world, leading to the publication of the book "Bella e Possibile" (Beautiful and Possible) by Skira. A study group made up of qualified professionals from different fields analysed the perception of Italy's image overseas, examining its strengths and weaknesses, and suggesting guidelines for the effective promotion of the laly "brand".



#### STRUCTURE

Santo Versace

Paolo Zegna

Leonardo Ferragamo

Andrea Illy Chairman

Founder Chairman

Honorary Chairman

TAVAVAV

**Deputy Chairman** 

Vice Chairmen

Armando Branchini Giuseppe Fontana Matteo Lunelli Claudio Luti Laudomia Pucci Lamberto Tacoli

#### Members of the board

Nerio Alessandri Stefano Alessi Rossella Bisazza Marco Bizzarri Francesca Bortolotto Possati Maria Cristina Buccellati Brunello Cucinelli Claudio Domenicali Giovanni Geddes da Filicaja Aldo Melpignano Carmen Moretti Giuseppe Prezioso Dario Rinero Gabriella Scarpa Giovanna Vitelli

Alfredo Altavilla Fabio Boschi Carlotta De Bevilacqua Stefano Domenicali

General Manager Stefania Lazzaroni

Events & special projects Elena Besana

Communication and Press Office Edoardo Carloni

**Executive Assistant** 

Events Ilaria Confalonieri

Sonia Sbolzani



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## ALTAGAMMA MEMBERSHIP

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The Altagamma **MEMBERS** are businesses positioned at the highest end of the market that provide products or services for people or for the home with a recognised brand at an international level. Their business management and products represent the epitome of the Italian culture and style. The Altagamma PARTNERS are Italian and international businesses or people that have a close relationship with the luxury industry, that share in the principles and goals of the Altagamma Foundation, supporting it in a concrete manner and actively participating in all of its activities or in specific projects. Membership fees are established according to turnover. New Altagamma businesses are co-opted into the Foundation following recommendations by two or more members and a subsequent vote by the Board of Directors and during the General Assembly Meeting. The tangible and intangible **ADVANTAGES** of membership:

- Members belong to an elite group of Italian luxury businesses.
- Support, on an individual basis, in various areas: tax regulations, industrial property, selective distribution, internet governance, access to markets.

- Access to the most authoritative studies on the industry via the reserved area of the website.
- Business support for associate companies by representing their interests to the competent authorities
- Identification of specific business opportunities.
- International networking with Honorary Members and ECCIA
- Relations with entrepreneurs and top managers from the Italian and international luxury sector with group and individual meetings.
- · Periodic meetings of industry work groups.
- Periodic meetings to define collective communications projects and co-marketing opportunities between individual businesses.
- Access to a daily national and international press
  review of the luxury industry.
- Participation in meetings of the Strategic Council.
- Speaker opportunities at Altagamma events
- Visibility through the Foundation's events and communication activities.

#### MEMBERS

Deloitte

	DESIGN FURNITURE	FOOD & WINS	HOSPITALITY	CARS-MOTORBIKES	YACTHS	HARD LUXURY	OTHERS
gnona	Alessi	Agrimontana	L'Albereta	Alfa Romeo	Amico&Co	Aurora	Acqua Di Parma
Iberta Ferretti	Alias	Allegrini	L'Andana	Ducati	Arcadia Yachts	Buccellati	Sigaro Toscano
ottega Veneta	Artemide	Baratti & Milano	Bauer Hotels	Ferrari	Baglietto	Bulgari	Moleskine
rioni	B&B Italia	Bellavista	Bellevue Syrene	Lamborghini	Benetti	Chantecler	Skira
runello Cucinelli	Bisazza	Biondi Santi	Belmond Hotel Splendido	Maserati	Cantiere Delle Marche	Pomellato	Technogym
Corneliani	Boffi	Castello di Montepò	Bulgari Hotel Milano		Cantieri Navali	Vhernier	
milio Pucci	Danese	Ca' Del Bosco	Capri Palace Hotel & Spa		del Mediterraneo		
rmenegildo Zegna	Driade	Calvisius Caviar	Cristallo Hotel & Spa		Perini Navi		
tro	Fantini	Domori	Hotel de Russie		Riva		
edeli Cashmere	Fontanaarte	Ferrari Trento	Hotel Principe di Savoia				
endi	Giorgetti	Domori	Lungarno Collection				
ducci	Kartell	Feudi Di San Gregorio	Masseria San Domenico				
lerno	Living Divani	Illycaffè	San Maurizio 1619				
aia	Moroso	Livio Felluga	Town House Galleria				
oro Piana	Poltrona Frau	Luce Della Vite	Verdura Resort				
Nax Mara	Porro	Masi	Villa d'Este				
ene Caovilla	Valcucine	Mastrojanni					
alvatore Ferragamo	Zanotta	Nonino					
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Pirelli Robilant Associati SDA Bocconi SIB - Societa' Italiana Brevetti

#### HONORARY MEMBERS

#### INTERNATIONALS

Al Ostoura, Kuwait Al Rubaivat, Arabia Saudita Al Tayer Group, EAU American Express Company, USA Ass. Dimore Storiche Italiane, Italia Babochka, Russia Banyan Tree Group, Singapore Barneys New York, USA Bergdorf Goodman, USA Beymen Holding, Turchia Bloominadale, USA Bosco Di Ciliegi, Russia Brunschwig, Svizzera Carluccio's, GB Carouzos, Grecia Central Department Store, Tailandia Central Saint Martins College, GB Chalhoub Group, EAU Cii, India **Cinmar Lighting**, EAU Club 21, Singapore Conde' Nast International, GB Conde' Nast Publications, USA Conde' Nast Verlag, Germania Daimaru, Giappone David Jones, Australia Deloudis, Grecia El Corte Inales, Spaana Euro Food, GB Fashion Club 70, Belgio Ficci, India Gruppo Ristoratori Italiani, USA Hang Lung Group, Hong Kong Harrod's, GB Harry Rosen, Canada Harvey Nichols, GB Hearst Magazines, USA Hindustan Times, India

House Of Fraser, GB Iquatemi, Brasile Imaco, Russia Imaginex Holdings, Hong Kong Inform Interiors, Canada Interdesign, Cile Interior Design Magazine, USA Isetan, Giappone Jamilco Zao, Russia Jhsf. Brasile Kadewe, Germania Kafea. Grecia Kenzo Tange Associates, Giappone Kurt Geiger, GB La Galerie Semaan, Libano Le Bon Marché, Francia Li&fung, Hong Kong Lotte Dept. Store, Corea Del Sud Louis Boston, USA Lumina Aydinlatma, Turchia Luminaire, USA Mafatlal Luxury, India Mahagaya Perdana, Indonesia Melium, Malesia Mercury Distribution, Russia Meubles Et Fonctions, Francia Ministry Of Commerce And Industry, India Mitchells/richards, USA Mitsui, Giappone Mitsukoshi, Giappone Mohit Diamonds, India MoMA, USA Neiman Marcus, USA Nordstrom, USA Oggan Publications, India Oaer, Olanda Paris Gallery, EAU Peek&cloppenburg, Germania Printemps, Francia Rainbow Group, Macao

Rsh, Singapore Royal College Of Art, GB Rustan Group, Filippine Saks Fifth Avenue, USA Sanki Shoji, Giappone Santa Eulalia, Spagna Sanyo Shokai, Giappone Sarika Rodrik, Cile Selfridges, GB Space Furniture, Australia Sun Motoyama, Giappone Takashimaya, Giappone Tate Modern, GB Tange, Giappone The Hour Glass, Singapore The Link, Singapore The Oberoi Group, India The Wadia Group, India Tianhong, Cina Tony Salame Group, Libano Uae Trading Establishment, EAU Verve, India Villa Moda, Kuwait Visa International, USA Wallpaper\*, USA Weinland Ariane Abayan, Germania

#### **ITALIAN AMBASSADORS**

Yamaqiwa, Giappone

Eleonora Abbagnato Massimiliano Alajmo Paola Antonelli Piero Bassetti Mario Bellini Andrea Berton Andrea Bocelli Massimo Bottura Francesco Cerea

Antonio Citterio Claudio Costamagna Carlo Cracco Michele De Lucchi Gillo Dorfles Massimiliano Fuksas Ludovico Einaudi **Giorgetto Giugiaro** Piero Lissoni Alessandro Mendini Mauro Micheli Davide Oldani Mario Pedol Fulvio Pierangelini Michelangelo Pistoletto Lucrezia Reichlin Stefano Righini Niko Romito Nadia Santin Davide Scabin Giovanni Zuccon

#### ALTAGAMMA TERRITORIES

MonteNapoleone District Consorzio Cortina Turismo Consorzio Costa Smeralda Fondazione Capri

#### CULTURAL INSTITUTIONS

La Biennale di Venezia Gallerie Degli Uffizi La Triennale di Milano MART MAXXI Pinacoteca di Brera Teatro Alla Scala

